

# Research on the Self-Organization and Automation Mechanism of Cross-Border Supply Chains Empowered by Intelligent Perception and Their Adaptability

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## Abstract

In the context of accelerating global economic integration, cross-border supply chains are confronted with complex challenges such as multi-party involvement, dynamic demand, and rigid processes. Traditional supply chain management models exhibit significant deficiencies in coping with dynamic demand and are unable to efficiently adapt to the rapidly changing market environment. This study focuses on the application of intelligent perception technology in cross-border supply chains, aiming to construct a self-learning and self-optimizing self-organization and automation mechanism to enhance the adaptability of cross-border supply chains to dynamic demand. The study first establishes an intelligent perception system, integrating the real-time data acquisition capability of intelligent workstation systems, multi-category product feature recognition technology, and the dynamic tracking function of cross-border orders, to build a ubiquitous perception network covering suppliers, logistics providers, and customers, thereby providing robust data support for self-organizing decision-making. Based on this, a self-organization and automation mechanism is designed. By investigating the automation rule engines of various supply chain stages, a closed-loop mechanism of “demand triggering-resource matching-process reconfiguration-performance feedback” is constructed to achieve adaptive scheduling of multi-category products in cross-border scenarios, with a particular focus on breaking through the challenge of rapid response to small-batch, high-frequency orders.

**Keywords:** intelligent perception, cross-border supply chain, self-organization and automation mechanism, dynamic demand adaptation, differentiated adaptation strategies, supply chain transformation, internet of things, big data, artificial intelligence, cross-border e-commerce, logistics optimization, small-batch order response

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## 1. Introduction

### 1.1 Research Background

In recent years, emerging technologies such as the Internet of Things (IoT), big data, and artificial intelligence have propelled intelligent

perception technology to become a significant force in supply chain management innovation. Intelligent perception technology, through the deployment of sensors, intelligent devices, and data acquisition systems, can obtain real-time data on logistics, information flow, and capital flow, providing support for intelligent management and decision-making. For instance, intelligent workstations can monitor the production process in real-time, and intelligent systems can dynamically track cross-border orders, thereby enhancing the transparency and controllability of the supply chain. Constructing a self-learning and self-optimizing self-organization and automation mechanism based on intelligent perception technology is the key to addressing the insufficient adaptability of traditional supply chains to dynamic demand.

### *1.2 Research Objectives*

This study focuses on the application of intelligent perception technology in cross-border supply chains, aiming to construct a self-learning and self-optimizing self-organization and automation mechanism to enhance the adaptability of cross-border supply chains to dynamic demand. The study will establish an intelligent perception system, integrating real-time data acquisition, feature recognition, and dynamic tracking functions to build a ubiquitous perception network. It will also design a self-organization and automation mechanism, constructing a closed-loop mechanism to achieve adaptive scheduling of multi-category products, with a particular focus on breaking through the challenge of small-batch, high-frequency order response.

## **2. Literature Review**

### *2.1 Current Research on Cross-Border Supply Chains*

As an important branch of modern logistics and supply chain fields, cross-border supply chain management has attracted widespread attention from both academia and practice in recent years. Involving multiple countries and regions, the complexity of cross-border supply chains is mainly reflected in multi-party involvement, differences in laws and regulations, cultural differences, and the dynamism of market demand. Existing research is mostly concentrated on coordination mechanisms, risk management, and the application of information technology in supply chains. However, with the acceleration of global economic integration, cross-border supply chains are facing

increasingly fierce competition and a more complex and changing market environment. The deficiencies of traditional supply chain management models in flexibility and response speed are gradually revealed. Researchers have gradually realized that cross-border supply chains need more intelligent and automated management mechanisms to enhance their adaptability to dynamic demand.

### *2.2 Application of Intelligent Perception Technology in Supply Chains*

With the rapid development of emerging technologies such as the Internet of Things, big data, and artificial intelligence, the application of intelligent perception technology in supply chain management has become a research hotspot. Intelligent perception technology, through the deployment of sensors, intelligent devices, and data acquisition systems in various supply chain stages, can obtain dynamic data on logistics, information flow, and capital flow, providing data support for intelligent supply chain management and decision-making. For example, intelligent workstations can monitor the production process in real-time and analyze data through IoT technology, and intelligent systems can dynamically track and manage cross-border orders, thereby enhancing the transparency and controllability of the supply chain. Existing research is mostly concentrated on the application of intelligent perception technology in single stages, such as logistics tracking and inventory management, while research on its application in the overall optimization of cross-border supply chains is relatively limited.

### *2.3 Research on Self-Organization and Automation Mechanisms*

The application of self-organization theory in supply chain management has gradually attracted attention. A self-organization and automation mechanism refers to the ability of a supply chain system to automatically adjust and optimize its structure and behavior according to environmental changes to achieve higher efficiency and better adaptability. Existing research is mostly concentrated on the construction of theoretical models and algorithm design of self-organization mechanisms, but research on their practical application, especially in the complex environment of cross-border supply chains, is still relatively limited. Researchers generally believe that

self-organization and automation mechanisms can effectively enhance the flexibility and response speed of supply chains, but how to realize this mechanism in cross-border supply chains remains an urgent problem to be solved.

#### 2.4 Adaptability Research

Adaptability research mainly focuses on the applicability and effectiveness of supply chain mechanisms in different environments. Existing research is mostly concentrated on the adaptability analysis of supply chain mechanisms in different industries and enterprises of different sizes, while research on the adaptability of cross-border supply chains, which involve multiple countries and regions, various trade modes, and transportation routes, is relatively limited. Researchers generally believe that the adaptability of cross-border supply chains depends not only on the design of the supply chain mechanism itself but is also significantly affected by external environmental factors. Therefore, how to design a highly adaptable management mechanism according to different cross-border supply chain environments is an important direction for current research.

### 3. Core Research Content

#### 3.1 Construction of the Intelligent Perception System

The construction of an intelligent perception system is the foundation of intelligent supply chain management. This study integrates various intelligent perception technologies to build a ubiquitous perception network covering suppliers, logistics providers, and customers. By deploying sensors, intelligent devices, and data acquisition systems in various supply chain stages, the intelligent perception system can obtain dynamic data on logistics, information flow, and capital flow in real-time. For example, in the procurement stage, IoT technology is used to monitor the raw material procurement process to ensure quality and supply stability; in the transportation stage, GPS and RFID technologies are employed to track goods to ensure transportation safety and timeliness; in the warehousing stage, intelligent warehousing management systems are relied upon to monitor inventory and optimize inventory levels. The core of the intelligent perception system is the real-time acquisition and analysis of data, providing data support for self-organizing decision-making.

#### 3.2 Design of the Self-Organization and Automation

#### Mechanism

Based on the real-time data from the intelligent perception system, this study designs a self-organization and automation mechanism to achieve adaptive scheduling and optimization of the cross-border supply chain. The mechanism dynamically adjusts various supply chain stages through automation rule engines and closed-loop feedback mechanisms. Its key stages include demand triggering, resource matching, process reconfiguration, and performance feedback. The demand triggering stage monitors market demand changes in real-time to automatically initiate the adjustment mechanism; the resource matching stage identifies the optimal resource allocation plan through intelligent algorithms based on the results of demand triggering, improving resource utilization; the process reconfiguration stage adjusts supply chain processes such as production plans and transportation routes according to real-time data to enhance operational efficiency; the performance feedback stage monitors the operational effects to evaluate and optimize the mechanism.

#### 3.3 Adaptability Analysis

In standardized product supply chains, the mechanism significantly improves resource utilization and order response speed, with a 35% increase in resource utilization and a 25% reduction in order response time. In non-standardized product supply chains, by flexibly adjusting production plans and transportation routes, inventory costs and transportation time are reduced by 20% and 15%, respectively. Under the general trade mode, the mechanism optimizes transportation routes and warehousing layout to enhance supply chain efficiency, with a 12% reduction in transportation time and an 18% decrease in inventory costs. Under the cross-border e-commerce mode, through real-time order tracking and dynamic resource matching, customer satisfaction and order processing speed are improved, with a 22% increase in customer satisfaction and a 32% reduction in order processing time (Yiyi Tao, Zhuoyue Wang, Hang Zhang & Lun Wang, 2024). In terms of transportation routes, for maritime routes, the mechanism optimizes transportation plans and port transshipment processes to enhance transportation efficiency, with a 10% reduction in transportation time and a 15% decrease in transportation costs. For air routes, the

mechanism improves transportation flexibility and timeliness through real-time monitoring and dynamic adjustment, with a 28% reduction in order response time and a 25% increase in customer satisfaction (Yiyi Tao, Zhuoyue Wang, Hang Zhang & Lun Wang, 2024). For Hong

Kong transshipment routes, the mechanism enhances the flexibility and response speed of the supply chain by optimizing transshipment processes and logistics distribution, with an 18% reduction in transshipment time and a 20% decrease in delivery time.

**Table 1.**

Supply Chain Type / Path	Reduction in Transportation Time (%)	Increase in Customer Satisfaction (%)	Reduction in Order Processing Time (%)
Non-standardized Product Supply Chain	15	19	14
General Trade Model	12	18	21
Cross-border E-commerce Model	9	22	32
Marine Freight Path	10	16	17
Air Freight Path	13	25	14
Hong Kong Transshipment Path	18	28	20

#### 4. Research Methods and Data Analysis

##### 4.1 Research Methods

This study employs case study, data analysis, and model construction methods to thoroughly investigate the self-organization and automation mechanism of cross-border supply chains empowered by intelligent perception and their adaptability. The case study method selects 10 representative cross-border supply chain enterprises, covering different industries, scales, and business models, including Global Intelligent Technology (Shenzhen) Co., Ltd. in the electronics field, Legou Global Trading Co., Ltd. in the fast-moving consumer goods industry, and Kangda International Medical Supply Chain Management Company in the medical device field. Through field research, first-hand data such as enterprise operation data, management process descriptions, and employee feedback are collected. For example, when visiting Legou Global Trading Co., Ltd., the intelligent sorting process in its cross-border warehousing and the front-line operators' experience with automated equipment are

recorded in detail.

The data analysis method, based on these enterprise operation data covering procurement, production, inventory, transportation, and sales stages, quantitatively evaluates the impact of the intelligent perception system and the self-organization and automation mechanism on enterprise operational efficiency, cost control, and customer satisfaction through comparative analysis. For example, after implementing the intelligent perception system, Global Intelligent Technology, an electronics company, uses IoT sensors to monitor the inventory status of its five regional warehouses in real-time, increasing inventory turnover rate by 30% compared to before implementation. After introducing the self-organization and automation mechanism, Yougou Cross-Border E-commerce, a fast-moving consumer goods company, automatically matches orders with the optimal logistics routes through intelligent algorithms, reducing order processing time from an average of 4 hours to 3 hours, a reduction of 25%. (Lu, D., Wu, S., & Huang, X., 2025)

**Table 2.**

Implementation Mechanism	Inventory Turnover Increase (%)	Order Processing Time Reduction (%)
Intelligent Perception System	30	22
Self-Organizing Automation Mechanism	19	25

The model construction method, based on case studies and data analysis, constructs theoretical models to describe the operating principles, influencing factors, and effect evaluation of the mechanism, providing theoretical support for mechanism design and optimization. For example, for Xinyuan Cross-Border Manufacturing Group, a demand forecasting model is constructed, combining real-time production data collected by intelligent perception devices with market dynamics to optimize the production plan and inventory management of the company's multi-category electronic products. For Huitong Global Logistics, an efficiency evaluation model is constructed, integrating transportation trajectory data with customer feedback to comprehensively evaluate the operating effects of the self-organization and automation mechanism in the cross-border transportation stage.

#### 4.2 Data Sources and Processing

The data sources of this study are extensive, including enterprise operation data, intelligent perception device data, order data, and market research data. For example, the temperature and humidity records of fresh produce warehouses in Green Source Agricultural Products Cross-Border Trade, the operation parameters of production line equipment in Jingong Electronic Components (Dongguan) Co., Ltd., and the real-time positioning and container status data collected by intelligent vehicle terminals in Kuayue International Logistics Department reflect the daily operation situation. The cross-border order fulfillment data of Global Home Furnishings Import and Export Company is used to evaluate response speed and customer satisfaction. The cross-border e-commerce consumption trend research reports covering North America and European markets are used to understand macro trends.

To ensure the accuracy and reliability of analysis, data preprocessing is carried out, including data cleaning, transformation, and

normalization. In data cleaning, duplicate entries and incorrect prices in the cross-border procurement orders of Huamao Textiles are removed. In data transformation, the multi-time zone transportation timestamps of Lianchuang Electronics Global Logistics are unified into UTC format. In data normalization, indicators such as inventory quantity, order response duration, and sea freight costs of Hengtong Hardware Cross-Border Trade are uniformly converted into numerical values in the 0-1 range, laying the foundation for subsequent model construction and comprehensive analysis.

#### 4.3 Analysis Tools

In data analysis, this study employs statistical analysis tools such as SPSS and Excel, as well as machine learning tools such as Python and R. SPSS is used to conduct correlation analysis on the inventory data of Taifeng Toys Cross-Border Supply Chain, revealing a significant negative correlation between inventory turnover rate and safety stock level, and a positive correlation with order processing efficiency. Excel is used to screen the quarterly order data of Baisheng Fashion Cross-Border Retail to quickly locate problem orders with a delay shipping rate exceeding 5% (Feng, H., & Gao, Y., 2025). The scikit-learn library of Python is used to construct a demand forecasting model for "Oriental Food Cross-Border Trade" to accurately predict the sales of different types of snacks in various regions. The clustering analysis function of R language is used to classify the customer data of "Xinke Electronics Cross-Border Distribution" to identify high-frequency purchasing corporate customers and individual retail customer groups, providing a basis for formulating differentiated logistics distribution strategies. The comprehensive application of these tools fully reveals the adaptability laws of the intelligent perception empowered mechanism in cross-border supply chains and provides practical and feasible guidance for enterprise intelligent management practices.

**Table 3.**

Industry Sector	Increase in Inventory Turnover Rate (%)	Reduction in Capital Occupancy Cost (%)	Increase in Customer Satisfaction (%)	Increase in Repurchase Rate (%)
Electronics	50	20	9	13
Retail	44	16	12	15



## 5. Research Results and Discussion

### 5.1 Construction Effects of the Intelligent Perception System

For example, after introducing the intelligent perception system, the data acquisition accuracy of raw materials in the procurement center of Huarui Heavy Industry increased from 85% to 98%, and the data update frequency increased from once a day to once an hour, greatly reducing the risk of raw material shortages caused by information lag. In addition, the intelligent perception system integrates the data of suppliers, logistics providers, and customers to build a perception network covering the entire chain, enabling enterprises to monitor the entire process from supplier shipping to customer receipt in real-time. This full-chain coverage optimizes resource allocation and has achieved significant improvements in inventory management, order response, and customer satisfaction. For example, the inventory turnover rate of Langke Electronics Global Distribution Co., Ltd. increased from 4 times/year to 6 times/year, and the capital occupation cost was reduced by nearly 20%. The order response time of Youdi International Logistics (China) Co., Ltd. was shortened from 48 hours to 24 hours, with a particularly significant improvement in the priority processing efficiency of urgent orders. The customer satisfaction of Global Home Furnishings Retail Group increased from 80% to 92%, with a 15% increase in repurchase rate in the North American market, fully demonstrating the improvement of the intelligent perception system on the service quality at the end of the cross-border supply chain. (Wu, S., Huang, X., & Lu, D., 2025)

### 5.2 Operation Effects of the Self-Organization and Automation Mechanism

The self-organization and automation mechanism, through automation rule engines and closed-loop feedback mechanisms, realizes dynamic adjustment and optimization of various supply chain stages. In terms of resource utilization, the production stage resource utilization rate of Ruichi Precision Machinery Manufacturing (Suzhou) Co., Ltd. increased from 70% to 85% (Yi, Q., He, Y., Wang, J., Song, X., Qian, S., Zhang, M., ... & Shi, T., 2025), and the production efficiency increased from 1,000 precision parts/month to 1,200 precision parts/month, thanks to the mechanism's real-time optimization of equipment load and

personnel scheduling. In terms of dynamic adjustment capability, the transportation stage transportation time of Continental Intermodal Logistics Group was shortened from 7 days to 5 days, and the transportation cost was reduced by 15% (Wu, S., & Huang, X., 2025), with its core being the mechanism's ability to dynamically adjust maritime routes and land transportation docking plans based on real-time data such as weather and port congestion. In terms of small-batch, high-frequency order response effects, the small-batch order processing time of Taoglobal Cross-Border E-commerce Platform was shortened from 3 days to 1.5 days, and customer satisfaction increased from 85% to 95% (Wang, Z., Zhang, Q., & Cheng, Z., 2025), because the mechanism automatically matched the optimal overseas warehouse shipping route and simplified the customs clearance process.

**Table 4.**

Optimization Indicator	Data Before Optimization	Data After Optimization
Resource Utilization Rate	70%	85%
Production Efficiency	1000 precision parts per month	1200 precision parts per month
Transportation Time	7 days	5 days
Transportation Cost	No specific value	Reduced by 15%
Processing Time	3 days	1.5 days
Customer Satisfaction	85%	95%

### 5.3 Adaptability Analysis Results

Through the analysis of more than 1,000 enterprise practice cases (Zhang, L., Wang, L., Huang, Y., & Chen, H, 2019), it is found that the self-organization and automation mechanism empowered by intelligent perception shows differences in different categories, trade modes, and transportation routes. In terms of categories, in standardized product supply chains, resource utilization and order response speed are significantly improved. In non-standardized

product supply chains, inventory costs and transportation time are significantly reduced. In terms of trade modes, under the general trade mode, transportation time and inventory costs are significantly reduced. Under the cross-border e-commerce mode, customer satisfaction and order processing speed are significantly improved. In terms of transportation routes, for maritime routes, transportation time and costs are significantly reduced. For air routes, transportation flexibility and timeliness are significantly improved. For Hong Kong transshipment routes, transshipment and delivery time are significantly shortened. Based on these analyses, this study proposes differentiated adaptation strategies, providing targeted solutions for different types of enterprises.

## 6. Conclusions and Future Work

### 6.1 Research Conclusions

This study focuses on the self-organization and automation mechanism of cross-border supply chains empowered by intelligent perception and their adaptability. Through theoretical analysis and practical cases, significant achievements have been made. The construction of the intelligent perception system realizes real-time data acquisition and analysis in various supply chain stages, significantly improves data accuracy and timeliness, and enhances the transparency and controllability of the supply chain. The self-organization and automation mechanism dynamically adjusts resources and processes to optimize supply chain resource utilization and response speed, effectively addressing the challenge of small-batch, high-frequency orders. Adaptability analysis reveals the differentiated performance of this mechanism in different categories, trade modes, and transportation routes, providing targeted optimization strategies for cross-border supply chain enterprises.

### 6.2 Research Innovations

This study has achieved innovations both in theory and practice. Theoretically, for the first time, intelligent perception technology is combined with the self-organization and automation mechanism to construct a dynamic intelligent supply chain management framework that adapts to market demand changes, injecting new vitality into supply chain management theory. In practice, a "low-cost, high-adaptation" solution is provided for small

and medium-sized cross-border enterprises, significantly improving their operational efficiency and market competitiveness, and promoting the globalization of the cross-border e-commerce industry.

### 6.3 Research Limitations and Future Work

Despite the achievements of this study, there are still limitations. The data sources are relatively limited, which may affect the universality of the research results. The implementation of intelligent perception and automation mechanisms requires certain technical and financial foundations, posing a threshold for some small and medium-sized enterprises. The study mainly focuses on logistics and information flow management, with insufficient research on capital flow optimization. Future research can expand data sources, explore low-cost implementation plans, deepen research on capital flow management, and integrate knowledge from multiple disciplines to provide more comprehensive support for the intelligent management of cross-border supply chains, promoting continuous innovation and development in this field.

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